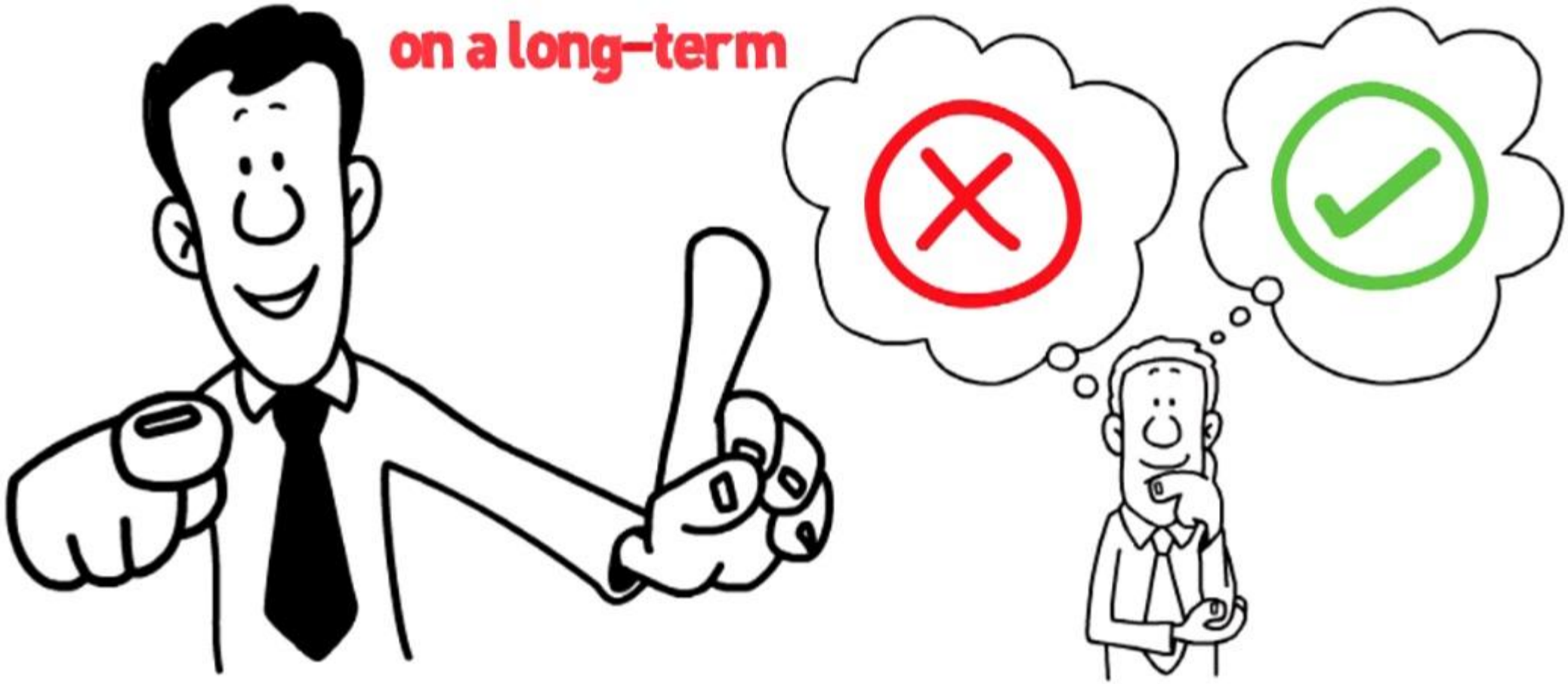
14 Principles of The Toyota Way

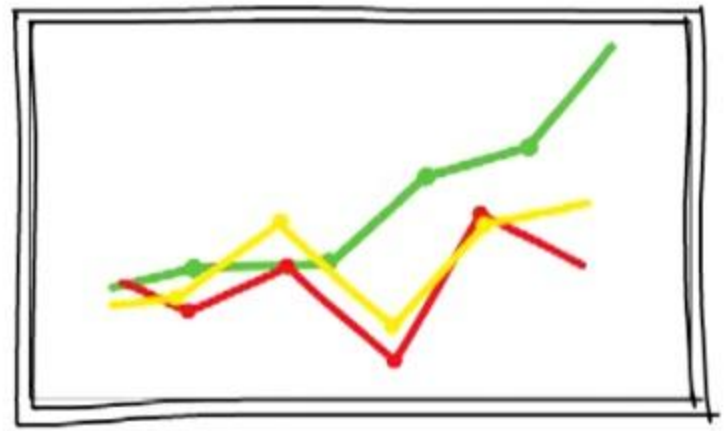
Freely Inspired to J.Liker’s Book – Toyota Way

Principle #1 Base your management decisions on a long-term



even at the expense of **short-term financial goals**

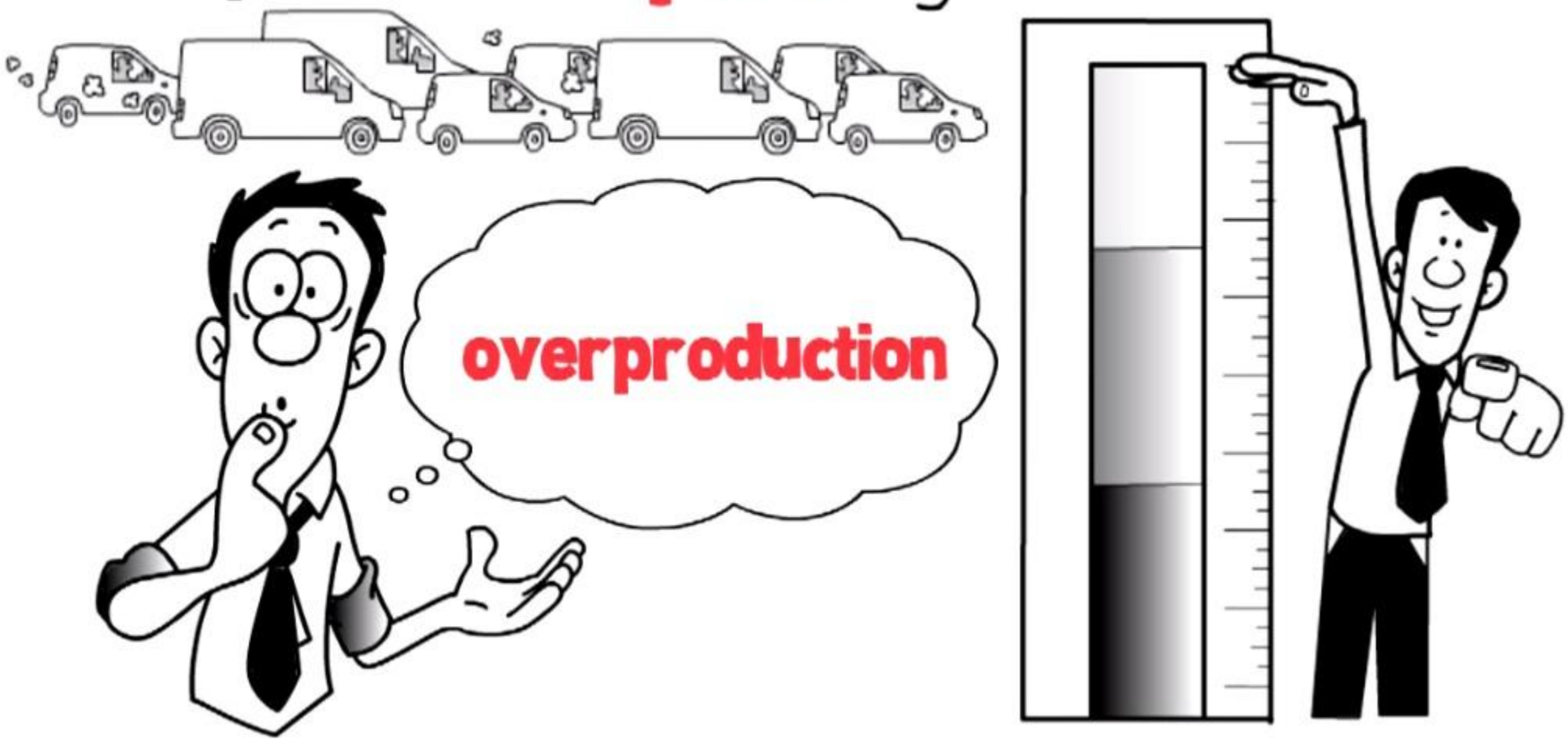
Principle #2 Create a continuous process flow



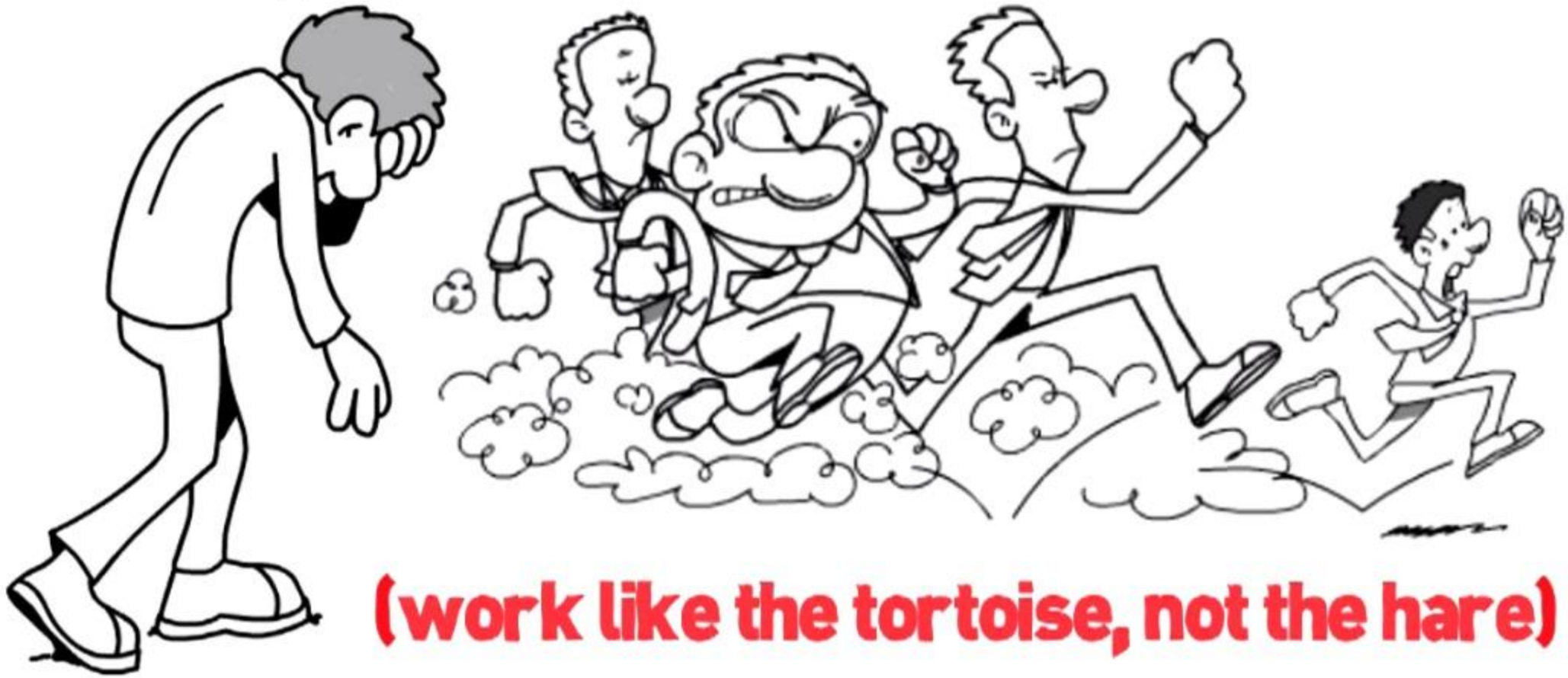
to bring problems

to the surface

Principle #3 Use **pull** systems to avoid



Principle #4 Level out the workload



(work like the tortoise, not the hare)

Principle #5 Build a culture of stopping to fix problems, to get quality right

the first time

Principle #6 Standardized tasks and processes are the foundation

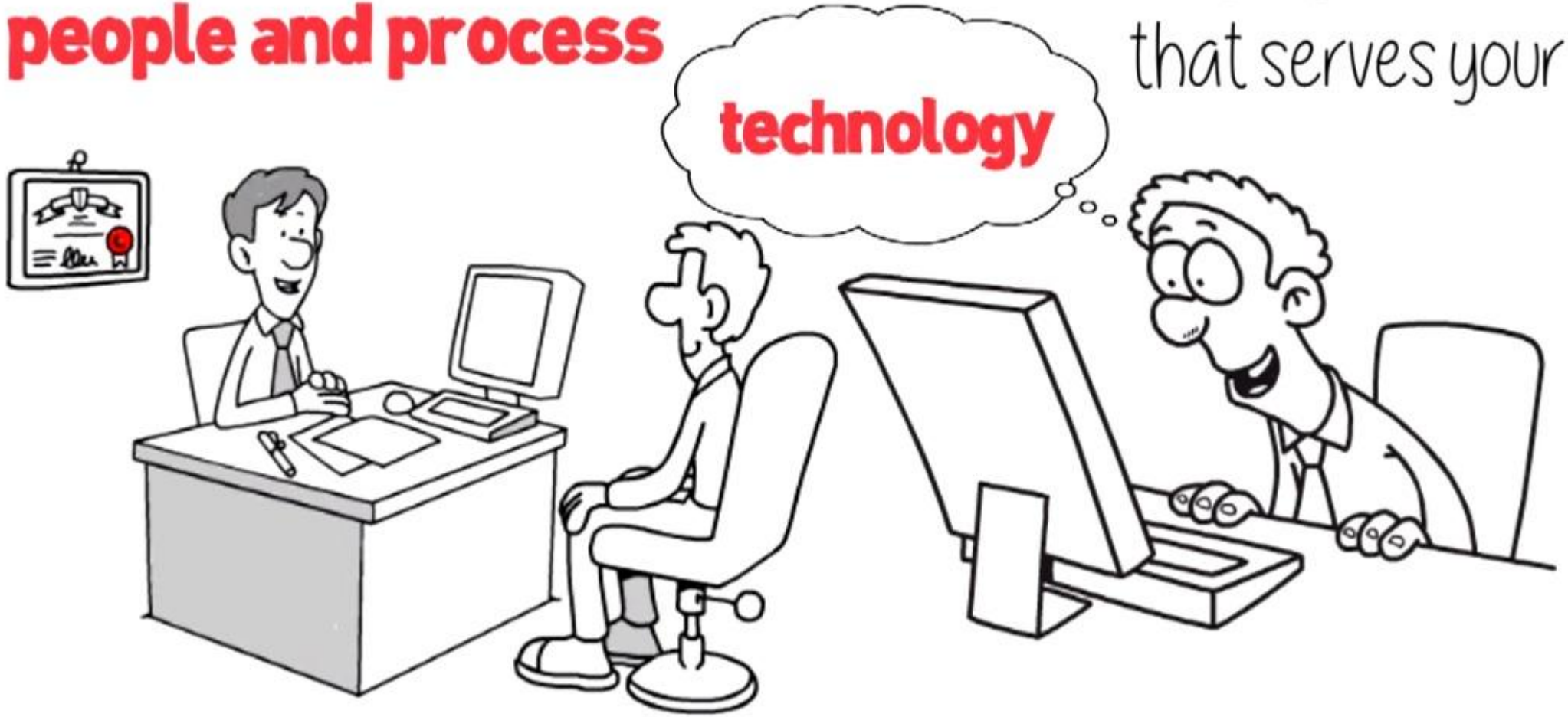
for continuous improvement

'and employee empowerment

Principle #7 Use visual controls

so no problems are hidden

Principle #8 Use only reliable, thoroughly tested **people and process** that serves your **technology**



Principle #9 Grow leaders who thoroughly understand

Principle #10 Develop exceptional people and teams

who follow your **company's philosophy**

Principle #11 Respect your extended network of **partners** and **suppliers**

Principle #12 Go and see for yourself

to thoroughly understand

the situation

Principle #13 Make decisions slowly by thoroughly considering

Principle #14 Become a learning organization